

A Conversation in Payables for ICCCFO

April 22, 2022 Starved Rock Conference Center

Trends in Banking



Continued focus on Digital
Transformation



Digital Payments and the drive to real time



Refocus on Commercial Card and Business Card Payments



Enriched Data in Demand



Increased focus on Corporate Liquidity Management



Banks and Fintechs shifts model for Fintech partnership



Banking Fraud Returns



Increase in regulatory scrutiny



Banking and Fintech consolidation



Continued impacts of COVID

Payables in market today

Key considerations | Challenges

- Changing market landscape
- Regulatory requirements
- Working capital impact
- Costs and efficiencies
- Eliminating paper
- Fraud/Risk management
- Your internal experience
- Your payees' experience



COVID-19 Impact

The New Normal



Covid-19 Impact

28

of companies reported significant or extraordinary impact on Accounts Pavable¹

5/9

of companies **altered how and when suppliers were paid** (payment terms was the most common change)¹



decrease in paper checks from 2019-2020 (the largest in history)²

%



The New Normal

74%

of companies have implemented or plan to implement **stricter compliance on controls and payment verification**³

24%

of companies included implementation of AP automation as a top initiative in 2021¹

90%

of corporate executives envision a hybrid remote and on-site workforce structure⁴

Source:

Ardent Partners: Accounts Payable Metris that Matter in 2021.
 Board of Governors of the Federal Reserve
 3) AFP COVID-19 Survey 2020
 4) McKinsey Global Institute



Payables Perspective



- · Not automated
- All payments issued are check payments
- Manual approval process
- Checks require "wet" signature
- Lack of visibility into invoices
- Decentralized process

- Some automation
- ACH
- Card payments are automated
- Recon is automated with bank file
- · Manual research

- Fully automated (file exchanging from ERP to bank
- Minimal research
- Optimized payment mix
- Centralized process
- Fully protected with fraud mitigating tools
- Supplier enablement



By The Numbers

Market trends | Invoice receipt and payment management



Manual receipt

70%

Invoices received in mail or emailed attachment

54%

Invoices manually entered by AP staff

42%

B2B payments made via check

\$7.78

Average all-in cost per check

Includes: Check volume, labor costs, checks and envelopes, printing/mailing prep, lockbox services fees, postage fees, bank processing fees, check reconciliation, lost check handling, vendor questions

16.6

Days to get an invoice approved in an average manual AP process

74%

Companies experience attempted check fraud



Automation



72%

Suppliers prefer electronic payments



3.6

Days to get an invoice approved in an automated AP process



5x

Improvement of invoice approval time when using an automated AP process



What Customers Value

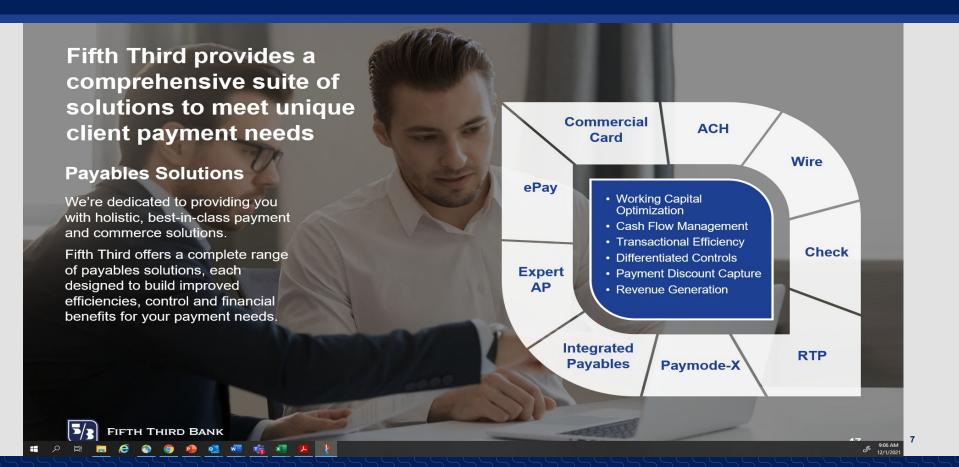
74% of global customers say the experience a company provides is as important as its products/services¹







Comprehensive Solution Suite



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