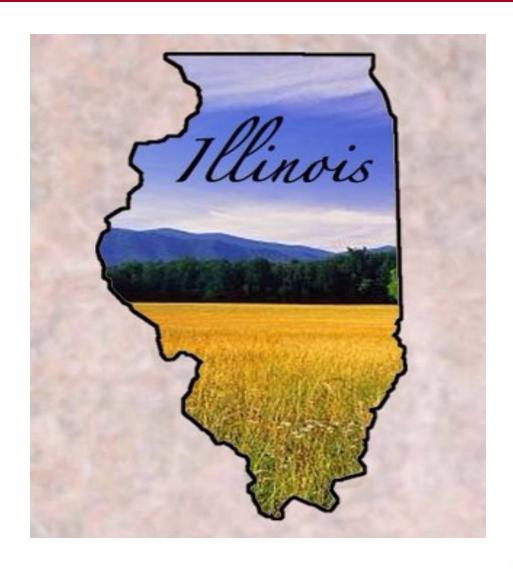
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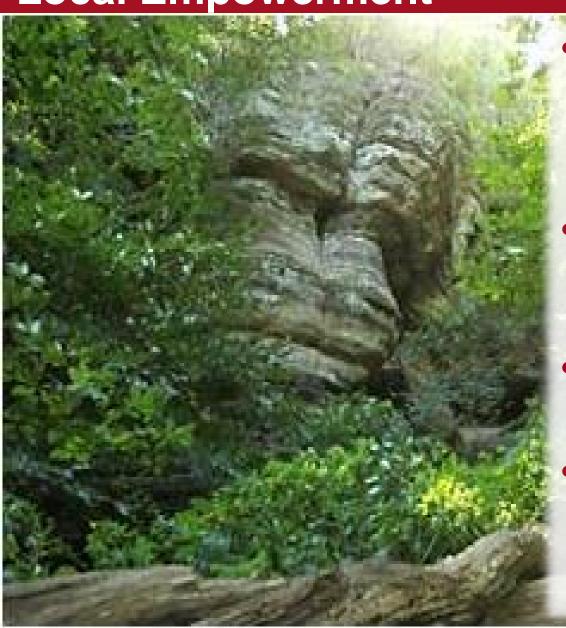
Listen. Learn. Act.







Continuous Innovation Guided by Local Empowerment



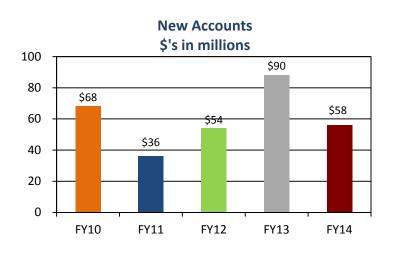
- Local Empowerment,
 Decentralized
 Management
- Customer First
 Culture
- Innovation

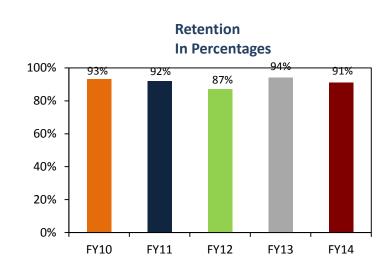
 Single Focus on Campus Retail

Financial Strength FY14

\$1.7 Billion in Revenue | \$115 Million in EBITDA

Sales Mix FY14
32.5% Non-Text
67.5% Textbooks





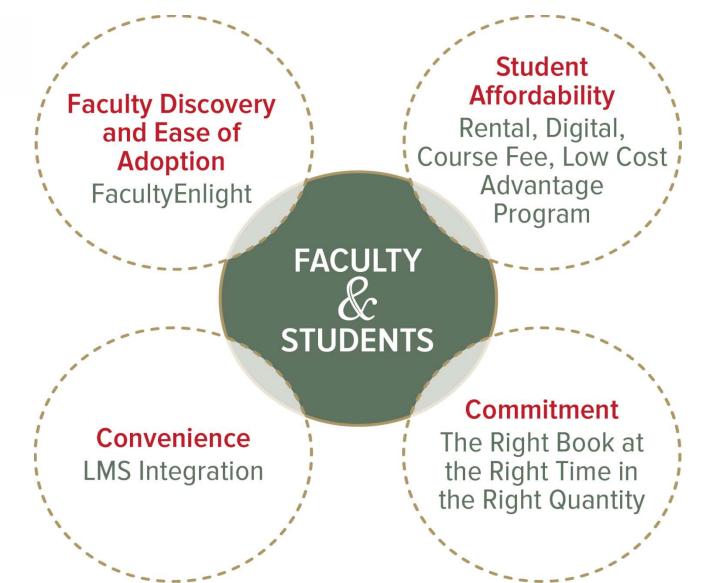
Reach & Scale

Over 725 Campuses | 5.3M Students & Faculty



Increasing Access & Affordability

Our Textbook Tenets



Student Mindset: Course Materials



Student Affordability: Textbook Rental



- Marketplace pricing
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Student Affordability: Cost Saving Options



The Faculty Connection



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Moving to the Future: Digital



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 - Mobility
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Questions